VALE revenue	budget	monitoring	- January	/ 2021
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Appendix 1

Summary	£		
Working budget	17,457,759		
Forecast outturn	15,740,207		
Variance	(1,717,552)		
Of which:			
Carry forwards (see appendix 3)	1,509,533		
Variance after carry forwards	(208,019)		
Explanation of remaining variance			
All services			
Employee cost variances			
Planning policy	(293,000)		
Development management	(127,000)		
Other services	(190,088)		
Total employee cost variances	(610,088)		
Other variances	402,069		
Total	(208,019)		